

For the three-month period ending March 31, 2025



Operating Budget vs Actual For the three month period ending March 31, 2025



		Current						1	Prior Year	
		2025 Budget		2025 Actual		Variance Budget	Variance Budget		024 Actual	
Revenues		(12 month)		(3 months)		Remaining	Spent		3 months)	
Municipal property taxes	\$	14,613,688	\$	_	\$	14,613,688	0%	\$	_	
Requistions	Ψ	4,919,257	۳	_	•	4,919,257	0%	Ψ	_	
Over (Under) Levy		11,090		11,091		(1)	100%		_	
Local improvements		315,728		-		315,728	0%		_	
User Fees and Sale of Goods		6,776,684		1,777,253		4,999,431	26%		1,612,115	
Government transfers for operating - YHC		1,747,254		.,,200		1,747,254	0%		.,0.2,0	
Government transfers for operating - provincial		951,930		59.108		892,822	6%		59.108	
Government transfers for operating - federal		32,020		-		32,020	0%		-	
Government transfers for operating - other local governments		5,743,220		_		5,743,220	0%		_	
Government transfers for operating - other local governments Government transfers for operating - other local board and agencies		50,000		3,334		46,666	7%		_	
Government transfers for capital		30,000		-		40,000	0%		_	
Other contributions for capital				_		0	0%			
Investment Income		1,265,000		267,111		997,889	21%		230,092	
Penalties and Cost of Taxes		267,501		53,091		214,410	20%		62,873	
Fine Revenue		731,200		55,233		675,967	8%		95,814	
		118,965		94,385		24,580	6% 79%		90,490	
Licenses and permits Franchise and concession contracts		,					22%			
Rental and leases		1,143,000 523,456		248,422 251,997		894,578 271,459	48%		214,415 252,288	
Other revenues		523,456		251,997		271,459	46% 0%		252,200	
		-		-		-			-	
Gain (loss) on disposal of capital assets	\$	20 200 202	•		•		0%	\$		
Total Revenues before Transfers	Þ	39,209,993		2,821,026	\$	36,388,967	00/	ф	2,617,195	
Transfers from Reserves		2,146,355		-		2,146,355	0% 0%		-	
Inter-departmental revenues Total Revenues	\$	1,267,439 42,623,787		2,821,026	\$	1,267,439 39,802,761	0%	\$	2,617,195	
Expenditures										
Salaries, wages and benefits	\$	12,334,539	\$	2,619,900	Φ	9,714,639	21%	\$	2,359,221	
Contracted and general services	Ψ	11,273,123	Ψ	1,641,585	Ψ	9,631,538	15%	Ψ	1,222,101	
Materials and goods		1,928,505		339,180		1,589,325	18%		251,457	
Cost of Sales		35,000		339,100		35,000	0%		231,437	
Utilities		1,594,400		304,719		1,289,681	19%		305,431	
Interest on long-term debt		298,643		32,606		266,037	11%		4,311	
Principal Debt Payments		777,819		100,690		677,129	13%	_	4,632	
Bank charges and short term interest		13,000		3,231		9,769	25%		3,007	
Asset retirement obligations accretion		13,000		3,231		9,709	0%		3,007	
Requistions		4.919.257		1.736.346		3.182.911	35%		-	
·		1,055,687		1,730,340		1,055,687	0%		-	
Tax Incentive Program Provision for allowances		47,000		308		46,692	0% 1%		- 58,771	
		47,000		300		46,692				
Amortization of tangible capital assets		710,582		223,451		- 487,131	0% 31%		143,745 383,790	
Transfers to local boards and agencies		408,179		83,200		487,131 324,979	20%			
Transfers to individuals and organizations	\$		•		۴	,	۷0%	\$	23,842	
Total Expenditures before Transfers	Þ	35,395,734	\$	7,085,215	\$	28,310,519	00/	Ф	4,751,685	
Inter-departmental expenses		1,267,439		(2.224)		1,267,439	0%		-	
Transfer to reserve expense	_	5,893,675		(3,334)	۴	5,897,009	0%	•	4 7F4 60F	
Total Expenditures	<u>\$</u> \$	42,556,848	\$	7,081,881	\$	35,474,967		<u>\$</u> \$	4,751,685	
Operating Surplus/(Deficit)	Þ	66,939	\$	(4,260,856)	\$	4,327,795		ð	(2,134,489)	

Operating Budget vs Actual By Department For the three month period ending March 31, 2025



				Current	:				Prior Year
	2	025 Budget	2025 Actual			Variance Budget	Variance Budget	2	024 Actual
	(12 months)		(3 months)		Remaining	Spent	((3 months)
Revenues									
General administration	\$	28,132,263	\$	610,388	\$	27,521,875	2%	\$	526,317
Legislative		-		-		-	0%		-
Protective Services		1,258,906		199,623		1,059,283	16%		151,318
Roads, streets and equipment		523,691		191,908		331,783	37%		97,454
Utilities		6,403,258		1,441,992		4,961,266	23%		1,474,894
Public health and welfare		485,011		101,608		383,403	21%		106,043
Planning and development		621,065		84,850		536,215	14%		84,721
Recreation and parks		1,677,830		190,657		1,487,173	11%		176,450
Culture		107,969		-		107,969	0%		-
Total Revenues before Transfers	\$	39,209,993	\$	2,821,026	\$	36,388,967		\$	2,617,195
Transfers from Reserves		2,146,355		-		2,146,355	0%		-
Inter-departmental revenues		1,267,439		-		1,267,439	0%		-
Total Revenues	\$	42,623,787	\$	2,821,026	\$	39,802,761		\$	2,617,195
Expenditures									
General administration	\$	10,600,299	\$	2,784,542	\$	7,815,757	26%	\$	960,430
Legislative		479,692		109,371		370,321	23%		93,486
Protective Services		5,393,092		497,405		4,895,687	9%		349,528
Roads, streets and equipment		6,358,726		1,213,417		5,145,309	19%		854,677
Utilities		4,717,122		881,176		3,835,946	19%		664,309
Public health and welfare		801,517		201,025		600,492	25%		99,752
Planning and development		1,171,096		156,433		1,014,663	13%		158,222
Recreation and parks		5,126,172		995,562		4,130,610	19%		1,169,102
Culture		751,019		246,285		504,734	33%		402,178
Total Expenditures before Transfers	\$	35,398,735	\$	7,085,215	\$	28,313,520		\$	4,751,685
Inter-departmental expenses		1,267,439		-		1,267,439	0%		-
Transfer to reserve expense		5,893,675		(3,334)		5,897,009	0%		-
Total Expenditures	\$	42,559,849	\$	7,081,881	\$	35,477,968		\$	4,751,685
Surplus/(Deficit)	\$	63,939	\$	(4,260,856)	\$	4,324,795		\$	(2,134,489)

APPENDIX 2 - Operating Budget vs Actual - By Fund Taxation Fund





				Curren	ıt				Prior Year
		2025 Budget		2025 Actual		Variance Budget Remaining	Variance Budget Spent		024 Actual
Revenues		(12 month)		(3 months)		Remaining	эрепі		(3 months)
Municipal property taxes	\$	14,613,688	\$	-	\$	14,613,688	0%	\$	_
Requistions	Ψ	4,919,257	Ψ	0		4,919,257	0%	Ψ	0
Over (Under) Levy		11,090		11,091		(1)	100%		0
Local improvements		129,180				129,180	0%		0
User Fees and Sale of Goods		559,962		335,261		224,701	60%		137,221
Government transfers for operating - YHC		1,565,266		-		1,565,266	0%		0
Government transfers for operating - provincial		951,930		59,108		892,822	6%		59,108
Government transfers for operating - federal		32,020		-		32,020	0%		0
Government transfers for operating - other local gover		5,743,220		_		5,743,220	0%		0
Government transfers for operating - other local board		50,000		3,334		46,666	0%		0
Government transfers for capital		-		-		0	0%		0
Other contributions for capital		-		_		0	0%		0
Investment Income		1,265,000		267,111		997,889	21%		226,611
Penalties and Cost of Taxes		251,501		53,091		198,410	0%		62,873
Fine Revenue		731,200		55,233		675,967	8%		95,814
Licenses and permits		118,965		94,385		24,580	79%		90,490
Franchise and concession contracts		1,143,000		248,422		894,578	22%		214,415
Rental and leases		496,456		251,997		244,459	51%		252,288
Other revenues		· -		-		0	0%		0
Gain (loss) on disposal of capital assets		-		-			0%		0
Total Revenues before Transfers	\$	32,581,735	\$	1,379,033	\$	31,202,702		\$	1,138,821
Transfers from Reserves		1,546,235		-		1,546,235			-
Inter-departmental revenues		1,263,439		-		1,263,439			-
Total Revenues	\$	35,391,409	\$	1,379,033	\$	34,012,376		\$	1,138,821
Expenditures									
Salaries, wages and benefits	\$	10,970,274	\$	2,354,169		8,616,105	21%	\$	2,072,089
Contracted and general services		9,493,123		1,233,992		8,259,131	13%		925,352
Materials and goods		1,641,105		282,958		1,358,147	17%		220,127
Cost of Sales		-		-		0	0%		0
Utilities		1,224,400		239,075		985,325	0%		245,867
Interest on long-term debt		14,707		5,334		9,373	36%		(3,008)
Principal Debt Payments		174,998		42,888		132,110	25%		4,632
Bank charges and short term interest		13,000		3,231		9,769	25%		3,007
Asset retirement obligations accretion		-		-		0	0%		0
Requistions		4,919,257		1,736,346		3,182,911	35%		0
Tax Incentive Program		1,055,687		-		1,055,687	0%		0
Provision for allowances		46,500		217		46,283	0%		58,771
Amortization of tangible capital assets		-		-		0	0%		150,435
Transfers to local boards and agencies		710,582		223,451		487,131	31%		383,790
Transfers to individuals and organizations		308,179		82,380		225,799	27%		21,044
Total Expenditures before transfers	\$	30,571,812	\$	6,204,040	\$	24,367,772		\$	4,082,106
Inter-departmental expenses		783,330		-		783,330			-
Transfer to reserve expense		3,969,328		(3,334)		3,972,662			
Total Expenditures	\$	35,324,470	\$	6,200,707	\$	29,123,763		\$	4,082,106
Surplus/(Deficit)	\$	66,939	\$	(4,821,673)	\$	4,888,612		\$	(2,943,285)



APPENDIX 3 - Operating Budget vs Actual - By Fund Utilities Fund

For the three month period ending March 31, 2025

		Currer	nt		F	Prior Year
-	2025 Budget	2025 Actual	Variance	Variance	20	024 Actual
	J		Budget	Budget		
	(12 month)	(3 months)	Remaining	Spent	(3	3 months)
Revenues	•	,	<u>~</u>	•		
Municipal property taxes	_	\$ -	\$ -	0%	\$	_
Requistions	_	· -	· -	0%	•	_
Over (Under) Levy	-	_	_	0%		-
Local improvements	186,548	-	186,548	0%		_
User Fees and Sale of Goods	5,991,722	1,441,992	4,549,730			1,474,894
Government transfers for operating - YHC	181,988	-,,	181,988	0%		-,,
Government transfers for operating - provincial	-	_	-	0%		_
Government transfers for operating - federal	_	_	_	0%		_
Government transfers for operating - other local		_	_	0%		_
Government transfers for operating - other local	_	_	_	0%		_
·	-	-	-			-
Government transfers for capital	-	-	-	0%		-
Other contributions for capital	-	-	-	0%		-
Investment Income	-	-	-	0%		-
Penalties and Cost of Taxes	16,000	-	16,000	0%		-
Fine Revenue	-	-	-	0%		-
Licenses and permits	-	-	-	0%		-
Franchise and concession contracts	-	-	-	0%		-
Rental and leases	27,000	-	27,000	0%		-
Other revenues	-	-	-	0%		-
Gain (loss) on disposal of capital assets	-	-	-	0%		
Total Revenues before Transfers	\$ 6,403,258	\$ 1,441,992	\$ 4,961,266		\$	1,474,894
Transfers from Reserves	550,120	-	550,120	0%		-
Inter-departmental revenues	4,000	-	4,000	0%		-
Total Revenues	\$ 6,957,378	\$ 1,441,992	\$ 5,515,386		\$	1,474,894
Expenditures						
Salaries, wages and benefits	\$ 1,364,265	\$ 265,731	1,098,534	19%	\$	281,862
Contracted and general services	1,685,000	407,593	1,277,407	24%		296,749
Materials and goods	287,400	56,222	231,178	20%		31,330
Cost of Sales	-	-	-	0%		-
Utilities	370,000	65,644	304,356	18%		59,565
Interest on long-term debt	283,936	27,272	•	10%		(1,304)
Principal Debt Payments	602,821	57,804	545,017	10%		-
Bank charges and short term interest	-	-	-	0%		_
Asset retirement obligations accretion	_	-	_	0%		_
Requistions	_	_	_	0%		_
Tax Incentive Program	_	_	_	0%		_
Provision for allowances	500	91	409	18%		_
	300	91	403	0%		(6 600)
Amortization of tangible capital assets	-	-	-			(6,690)
Transfers to local boards and agencies	400,000	-	-	0%		- 200
Transfers to individuals and organizations	100,000	820	99,180	0%	_	2,798
	\$ 4,693,922	\$ 881,177		001	\$	664,309
Inter-departmental expenses	484,109	-	484,109			-
Transfer to reserve expense	1,779,347		1,779,347	0%		
Total Expenditures	\$ 6,957,378	\$ 881,177			\$	664,309
Surplus/(Deficit)	\$ -	\$ 560,815	\$ (560,815)	1	\$	810,585



APPENDIX 4 - Operating Budget vs Actual - By Fund Land Fund

For the three month period ending March 31, 2025

	Current							Prior Year			
	202	25 Budget	2	2025 Actual		/ariance Budget	Variance Budget	202	4 Actual		
	(12	months)		(3 months)	R	emaining	Spent	(3 ו	months)		
Revenues	•		•		•		221	•			
Municipal property taxes	\$	-	\$	-	\$	-	0%	\$	-		
Requistions		-		-		-	0%		-		
Over (Under) Levy		-		-		-	0%		-		
Local improvements		-		-		-	0%		-		
User Fees and Sale of Goods		225,000		-		225,000	0%		-		
Government transfers for operating - YHC		-		-		-	0%		-		
Government transfers for operating - provincial		-		-		-	0%		-		
Government transfers for operating - federal		-		-		-	0%		-		
Government transfers for operating - other local go		-		-		-	0%		-		
Government transfers for operating - other local be		-		-		-	0%		-		
Government transfers for capital		-		-		-	0%		-		
Other contributions for capital		-		-		-	0%		-		
Investment Income		-		-		-	0%		3,481		
Penalties and Cost of Taxes		-		-		-	0%		-		
Fine Revenue		-		-		-	0%		-		
Licenses and permits		-		-		-	0%		-		
Franchise and concession contracts		-		-		_	0%		-		
Rental and leases		-		_		-	0%		-		
Other revenues		-		_		_	0%		-		
Gain (loss) on disposal of capital assets		_		_		_	0%		_		
Total Revenues before Transfers	\$	225,000	\$		\$	225,000	070	\$	3,481		
Transfers from Reserves	Ψ	50,000	Ψ		Ψ	50,000	0%	Ψ	-		
Inter-departmental revenues		50,000		_		50,000	0%				
Total Revenues	\$	275,000	\$	-	\$	275,000	070	\$	3,481		
Expenditures											
Salaries, wages and benefits	\$	_	\$	_	\$	_	0%	\$	5,270		
Contracted and general services	Ψ	95,000	Ψ	_	Ψ	95,000	0%	Ψ	-		
Materials and goods		-				-	0%		_		
Cost of Sales		35,000		_		35,000	0%		_		
Utilities		33,000		-		33,000	0%		-		
		-		-		-			-		
Interest on long-term debt		-		-		-	0%		•		
Principal Debt Payments		-		-		-	0%		-		
Bank charges and short term interest		-		-		-	0%		-		
Asset retirement obligations accretion		-		-		-	0%		-		
Requistions		-		-		-	0%		-		
Tax Incentive Program		-		-		-	0%		-		
Provision for allowances		-		-		-	0%		-		
Amortization of tangible capital assets		-		-		-	0%		-		
Transfers to local boards and agencies		-		-		-	0%		-		
Transfers to individuals and organizations		-		-		-	0%		-		
Total Expenditures before Transfers	\$	130,000	\$	-	\$	130,000		\$	5,270		
Inter-departmental expenses		-		-		-	0%		-		
Transfer to reserve expense		145,000		-	_	145,000	0%				
Total Expenditures	\$	275,000	\$	-	\$	275,000		\$	5,270		
Surplus/(Deficit)	\$	-	\$	-	\$	-		\$	(1,789)		



Reserves Forecast

As at March 31, 2025	Unaudited Dec 31, 2024 Actual			Unaudited arch 31, 2025 Actual	Unaudited Dec 31, 2025 Expected		
Restricted Reserves							
Public Municipal	\$	250,631	\$	250,631	\$	250,631	
Offsites		(2,712,091)		(2,712,091)		(2,712,091)	
	\$	(2,461,460)	\$	(2,461,460)	\$	(2,461,460)	
Unrestricted Reserves							
General Government		14,336,609		14,336,609		11,814,078	
Protective Services		1,586,528		1,586,528		2,057,004	
Transportation Services		1,371,703		1,371,703		786,331	
Environmental Services		5,405,796		5,405,796		3,709,745	
Social Services		146,946		146,946		377,887	
Planning and Economic Development		1,357,444		1,357,444		1,243,715	
Recreation, Parks and Culture		15,347,229		15,347,229		15,225,335	
	\$	39,552,255	\$	39,552,255	\$	35,214,095	
Total Reserves	\$	37,090,795	\$	37,090,795	\$	32,752,635	

Reserve Funding Verification

In reference to the Reserves Policy, the finance department has verified that the reserves are funded by demonstrating that cash and investments are greater than the total reserve balance.

	 March 31, 2024
Cash	\$ 10,360,685
Investments	 26,898,152
Total Liquid Assets	\$ 37,258,837
Restricted Reserves	\$ (2,461,460)
Unrestricted Reserves	39,552,255
Total Reserves	\$ 37,090,795

As at March 31, 2025, the balance of total liquid assets (cash and investments) \$37,258,837 is greater than the balance of the total reserves (restricted and unrestricted) \$37,090,795 which demonstrates that the reserves are adequately funded.

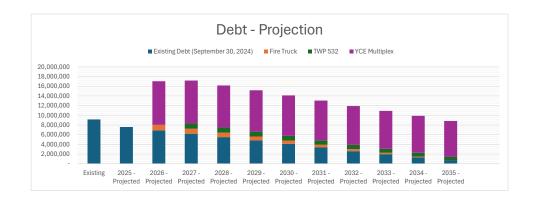
APPENDIX 1 - CAPITAL PROJECT BUDGETTED VS ACTUAL DETAILED LIST

For the three months ended March 31, 2025



		Budget		Actuals		Variance (\$)	Variance (%)	
	(1:	2 months)	Y	ear-to-date		Budget Remaining	Budget Spent	Project Status
		-					-	
General Government Soccer Shack	\$	40,000	\$			40,000	0%	In progress
LED lighting - Museum	Φ	40,000	Φ	-		40,000	0%	In progress
Backflow Prevention at Town Facilities		40,000		-		40,000	0%	Not started - grant dependent Not started
Total General Government	\$	120,000	\$	-	\$	120,000	0 /6	Not Statted
Protective Services								
Aerial Truck	\$	2,750,000	\$	748,110	\$	2,001,890	27%	In progress
Fire Hose		10,000				10,000	0%	Received - not paid
Bunker Gear		16,275				16,275	0%	Received - not paid
Pressure Washer		6,000		5,346		654	89%	Complete
Floor scrubber		5,500				5,500	0%	Not Started
Total Protective Services	\$	2,787,775	\$	753,456	\$	2,034,319		
Transportation Services								
Replacement 2008 GMC Sierra 1/2 ton Pickup (Unit V111)	\$	75,000			\$	75,000	0%	In Progress
Replacement 2007 GMC Sierra 1/2 ton Crew Cab (Unit V1	1	75,000				75,000	0%	In Progress
Wase Creek - Phase I (2024)		1,400,000		172,612		1,227,389	12%	In Progress - Design
8th Avenue Rehabilitation (51-52 St) RWS		2,200,000		4,956		2,195,044	0%	Expected Start - Q2
7th Avenue Rehabilitation Design		75,000				75,000	0%	In progress - Design
Construction of TWP Rd 532 (2024)		1,500,000		12,686		1,487,314	1%	In progress - Design
Asset Data Collector & iPad		16,700		5,802		10,898		In progress - completed Q2
New Weyerhaeuser Trail Connection		376,000		3,600		372,400		In progress - environmental
Directional Signage - Wilmore Park		4,828		0,000		4,828		Delayed
Vision Park		1,058,568				1,058,568		Expected Start - Q2
Total Transportation Services		6,781,096	\$	199,655	\$	6,581,441		Exposion Olari Q2
Environmental Services								
Fluoride plan / Water Treatment De-Gas - Regulatory		600,000				600,000	0%	Not started
Fluoride Plan - Design		78,730				78,730		In progress
Water Degas Plant - Design		50,000				50,000		In progress
Water Well #30		255,339		32,436		222,903		In progress
Sanitary Upgrade B11		3,400,000		32,430		3,400,000		Expected Start - Q2
WWTP Ponds - De-sludge		600,000				600,000		In progress
Library Renovations - Warranty & Deficiencies		,		4,976		,		' "
· · · · · · · · · · · · · · · · · · ·		60,000		4,976		55,024		In progress
54 Street 2nd Ave - Design Total Utilities	\$	35,000 5,079,069	\$	37,412	\$	35,000 5,041,657	0%	Delayed
Social Services								
Plot expansion (Survey) / Cement ribbon construction		100,000				100,000	0%	In progress - surveying
Columbarium		30,000				30,000	0%	Not started - ordered Q2
ESTS - Moving Edson - Accessible Bus		300,000		30,000		270,000	10%	In progress
ECTO MOVING EGGOT ACCESSIBLE EGG	\$	430,000	\$	30,000	\$	400.000	1070	in progress
Recreation and parks	•	,	•	,	7	,		
YCE Multi-Plex (2024)	\$2	27,000,000		432,682		26,567,318	2%	In progress
Accessible Swing Project	-	150,600		,		150,600		Not Started - Grant Dependen
Vision Park - Phase 3		1,100,000				1,100,000		Expected Start - Q2
Equipment - Pool Vacuum		10,000		7,737		2,264		Completed
HVAC Heat Pumps Parks Operations		70,000		1,101		70,000		Not Started
Ice Resurfacer		180,000		157,536		22,464		Complete
Total recreation and parks	\$2	8,510,600	\$	597,954	\$	27,912,646	JJ /0	Complete
Grand Total	\$4	3,708,540	\$	1,618,478	\$	42,090,062	_	
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Daniel	Businest	V B	T	Date	D.:.			ncipal Outstanding
Department	Project	Year Borrowed	Term	Rate	Prin	cipal Borrowed	(March 31, 2025)
32 - Roads	13th Ave Road Rebuild	2006	20 Years	4.699%	\$	415,000	\$	60,848
32 - Roads	Imperial Oil Service Road	2005	20 Years	4.254%	\$	300,000	\$	21,729
32 - Roads	Motco Road	2005	20 Years	4.569%	\$	1,188,500	\$	88,251
32 - Roads	63rd Street Rebuild	2008	20 years	4.551%	\$	860,514	\$	151,251
41 - Water	Highway Watermain	2007	25 years	4.890%	\$	2,439,666	\$	1,115,423
42 - Sewer	Wastewater Treatment Plant	2016	20 years	3.058%	\$	10,324,990	\$	6,926,483
31- Public Works	Capital Leases	Various	Various	Various	\$	1,202,299	\$	785,611