

For the nine-month period ending September 30, 2024



## **Statement of Financial Position**

# As at September 30, 2024

		September 30, 2024		December 31, 2023
Financial Assets				
Cash and cash equivalents	\$	36,425,271	\$	37,625,349
Accounts receivable		5,151,005		12,416,779
Loan receivable		200,000		200,000
Investments		7,500,000		-
Land held for resale		1,163,108		1,163,108
Inventory held for resale		-		1,891
Total Financial Assets	\$	50,439,384	\$	51,407,127
Financial Liabilities				
Accounts payable and accrued Liabilities	\$	2,290,966	\$	5,958,840
Deposit liabilities		781,128		773,212
Deferred revenue		10,948,095		8,820,130
Asset retirement obligations		9,772,468		9,772,468
Long term debt		9,326,880		9,796,882
	\$	33,119,538	\$	35,121,532
Net Financial Assets	\$	17,319,847	\$	16,285,595
Non Financial Assets				
Prepaid Expenses	\$	-	\$	85,237
Inventory for Consumption		29,038		949,101
Tangible Capital Assets		134,688,580		124,305,941
	\$	134,717,619	\$	125,340,279
Accumulated Surplus	\$	152,037,465	\$	141,625,874
Accumulated Surplus & Reserves				
Unrestricted surplus	\$	4,394,131	\$	5,106,761
Restricted reserves	Ψ	32,524,105	Ψ	31,782,523
Equity in tangible capital assets		115,119,229		104,736,590
Total Accumulated Surplus & Reserves	\$	152,037,465	\$	141,625,874
		- ,,	_	7: 10,0: 1



## **Operating Budget vs Actual**

## For the nine month period ending June 30, 2024

	2024 Budget	2024 Actual	Variance		
			v ai iai ice	Variance	2023 Actual
			Budget	Budget	
	(12 month)	(9 months)	Remaining	Spent	(9 months)
Revenues					
Municipal property taxes	\$ 13,361,207	\$ 13,949,379	\$ (588,172)	104%	13,633,216
Requistions	4,470,520	3,531,921	938,599	79%	3,569,030
Local improvements	566,610	314,622	251,988	56%	520,441
Grants-in-lieu of property taxes	-	236,752	(236,752)	0%	350,435
Government transfers for operating - YHC	6,143,413	5,832,483	310,930	95%	541,381
Government transfers for operating - provincial	746,926	237,632	509,294	32%	170,936
Government transfers for operating - federal	31,975	3,360	28,615	11%	6,835
User fees and sale of goods	6,918,897	5,104,381	1,814,516	74%	4,802,513
Government transfers for capital	-	208,178	(208,178)	0%	-
Other contributions for capital	-	-	-	0%	-
Investment Income	178,000	1,271,520	(1,093,520)	714%	948,506
Penalties	173,500	228,459	(54,959)	132%	-
Fines	980,700	404,388	576,312	41%	511,248
Licenses and permits	116,000	98,426	17,574	85%	99,316
Franchise and concession contracts	1,010,000	742,800	267,200	74%	666,384
Rental and leases	593,629	423,017	170,612	71%	478,777
Other revenues	5,000	55,786	(50,786)	1116%	28,321
Gain (loss) on disposal of capital assets	-	-	-	0%	-
Total Revenues	\$ 35,296,377	\$ 32,643,105			\$ 26,327,338
	, , , .	, , , , , , , , , , , , , , , , , , , ,	, , , , , , ,		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Expenditures					
Salaries, wages and benefits	\$ 11,412,825	\$ 8,012,763	\$ 3,400,062	70%	\$ 7,458,132
Contracted and general services	7,565,294	5,680,365	1,884,929	75%	4,817,490
Materials, goods and utilities	3,369,643	3,273,575	96,068	97%	1,878,265
Cost of Sales		-	-	0%	-
Transfers to other governments		-	-	0%	62,148
Interest on long-term debt	308,528	189,199	119,329	61%	182,523
Principal Debt Payments	743,278	470,001	273,277	63%	598,500
Bank charges and short term interest	13,000	9,942	3,058	76%	8,369
Purchases from other governments	3,028,000	1,272,577	1,755,423	42%	1,407,506
Asset retirement obligations accretion		-	-	0%	-
Requistions	4,470,520	3,531,921	938,599	79%	3,569,030
Tax Incentive Program		-	-	0%	-
Amortization of tangible capital assets		-	-	0%	-
Provision for allowances	50,500	95,544	(45,044)	189%	1,125
Transfers to local boards and agencies	378,775	346,500	32,275	91%	344,000
Transfers to individuals and organizations	792,600	770,093	22,507	97%	386,934
Total Expenditures	\$ 32,132,963	\$ 23,652,481	\$ 8,480,482	,	\$ 20,714,022
Operating Surplus/(Deficit)	\$ 3,163,410	\$ 8,990,624	\$ (5,827,210)		\$ 5,613,316
Other					
Transfers from Reserves	1,003,876	-	1,003,876	0%	-
Inter-departmental revenues	1,084,815	-	1,084,815	0%	-
Inter-departmental expenses	(1,084,815)	-	(1,084,815)	0%	-
Transfer to reserve expense	(4,167,291)	-	(4,167,291)	0%	-
Capital expenditures WIP	, ,	(10,382,640)	. , ,		
Surplus/(Deficit)	\$ (10)	\$ (1,392,015)	\$ (8,990,625)		\$ 5,613,316



Operating Budget vs Actual By Department For the nine month period ending September 30, 2024

		Prior Year				
	2024 Budget	2024 Actual		Variance	Variance	2023 Actual
				Budget	Budget	
	(12 months)	(9months)	F	Remaining	Spent	(9 months)
Revenues						
General administration	\$ 24,456,619	\$ 25,236,557	\$	(779,938)	103%	19,440,553
Legislative	-	-		-	0%	-
Protective Services	1,440,512	623,721		816,791	43%	541,246
Roads, streets and equipment	1,930,245	311,128		1,619,117	16%	502,492
Utilities	6,651,116	4,994,065		1,657,051	75%	4,655,362
Public health and welfare	559,807	451,985		107,822	81%	453,716
Planning and development	477,400	102,129		375,271	21%	105,457
Recreation and parks	1,743,369	850,184		893,185	49%	805,988
Culture	99,000	282,719	-	183,719	286%	47,618
Total Revenues	\$ 37,358,068	\$ 32,852,488	\$	4,505,580		\$ 26,552,433
Expenditures						
General administration	\$ 9,678,390	\$ 6,692,990	\$	2,985,400	69%	\$ 6,002,076
Legislative	426,417	263,899		162,518	62%	358,136
Protective Services	5,699,626	3,153,572		2,546,054	55%	3,293,520
Roads, streets and equipment	6,610,225	4,085,226		2,524,999	62%	3,179,614
Utilities	7,030,017	3,485,627		3,544,390	50%	2,546,245
Public health and welfare	834,877	474,210		360,667	57%	407,003
Planning and development	997,674	455,920		541,754	46%	441,872
Recreation and parks	5,047,452	3,580,270		1,467,182	71%	3,278,054
Culture	1,033,390	990,765		42,625	96%	610,551
Total Expenditures	\$ 37,358,068	\$ 23,182,479	\$	14,175,589		\$ 20,117,072
Surplus/(Deficit)	\$ -	\$ 9,670,009	\$	(9,670,009)		\$ 6,435,361
Other						
Transfers from Reserves	800,000			800,000	0%	
Inter-departmental revenues	1,084,815			1,084,815		
Inter-departmental expenses	(1,084,815)			(1,084,815)		
Transfer to reserve expense	(4,167,291)			(4,167,291)	0%	
Capital expenditures WIP	(1,101,201)	(10,382,640)		(1,101,201)	0,0	
Surplus/(Deficit)	\$ (3,367,290)	\$ (712,630)	\$	(13,037,300)		\$ 6,435,361



#### **Reserves Forecast**

As at September 30, 2024

	D	Dec 31, 2023 Restated		ept 30, 2024	Dec 31, 2024 Expected		
				Restated			
Restricted Reserves							
Public Municipal	\$	250,631	\$	250,631	\$	250,631	
Offsites		(3,527,301)		(2,712,091)		(3,527,301)	
	\$	(3,276,670)	\$	(2,461,460)	\$	(3,276,670)	
Unrestricted Reserves							
General Government		13,428,157		12,843,844		12,202,552	
Protective Services		407,036		407,036		534,595	
Transportation Services		2,357,029		2,424,829		(1,623,967)	
Environmental Services		3,608,697		3,608,697		3,059,918	
Social Services		67,946		67,946		146,946	
Planning and Economic Development		776,200		776,200		1,231,200	
Recreation and Culture		12,216,134		12,726,818		1,829,597	
	\$	32,861,199	\$	32,855,370	\$	17,380,841	
Total Reserves	\$	29,584,529	\$	30,393,910	\$	14,104,171	

### **Reserve Funding Verification**

In reference to the Reserves Policy, the finance department has verified that the reserves are funded by demonstrating that cash and investments are greater than the total reserve balance.

	Sept 30, 2024		
Cash	\$	36,425,271	
Investments		7,500,000	
Total Liquid Assets	\$	43,925,271	
Restricted Reserves	\$	(2,461,460)	
Unrestricted Reserves	\$	32,855,370	
Total Reserves	\$	30,393,910	

As at September 30, 2024, the balance of total liquid assets (cash and investments) \$43,925,271 is greater than the balance of the total reserves (restricted and unrestricted) \$30,393,910 which demonstrates that the reserves are adequately funded.



## **APPENDIX 1 - Capital Project Budgeted vs Actual Detailed List**

For the nine months ended September 30, 2024

		Budget		Actuals	٧	ariance (\$) Budget	Variance (%) Budget	Project
	(1	2 months)	L	ife-to-date	F	Remaining	Spent	Status
General Government								
Library renovations	\$	3,300,000	\$	3,489,794	-	189,794	106%	Completed
Civic centre renovations		100,000.00		-		100,000	0%	Not started
Griffiths Park - acoustical		25,000.00		7,469.00		17,531	30%	Expected Q4
Food bank roof replacement		250,000		154,367		95,633	62%	Completed
Total General Government	\$	3,675,000	\$	3,651,631	\$	23,369		
Protective Services								
Emergency backup generator	\$	75,000	\$	73,684	\$	1,317	98%	Delivered
Sprinkler trailer		140,000		216,527		(76,527)	155%	Delivered
Replacement for unit 601 - F350		120,000		90,983		29,017	76%	Delivered
Bunker gear washing machine		13,000		8,950		4,050	69%	Delivered
Firehall updgrades - flooring		10,000		9,579		421	96%	Completed
Total Protective Services	\$	358,000	\$	399,722	\$	(41,722)		
Transportation Services								
Replacement for unit V141 (truck)	\$	90,000	\$	71,261	\$	18,739	79%	Delivered
Replacement for unit V134 (truck)		75,000		-		75,000	0%	Delivery Q4
Wase Creek project		1,800,000		176,666		1,623,334	10%	In progress
2023 flood repairs completed in 2024		241,000		109,890		131,110	46%	In progress
18th Ave full rehabilitation		3,350,000		2,285,496		1,064,504	68%	Completed
Construction of Twp Rd 532 (54th Str - Willmore road)		500,000		7,900		492,100	2%	Design Q4
Library parking lot & stormwater (design)		25,000		17,074		7,926	68%	In progress
Asphalt repair trailer		120,000		97,550		22,450	81%	Delivered
Airport - plow blade		35,000		25,940		9,060		Delivered
Total Transportation Services	\$	6,236,000	\$	2,791,777	\$	3,444,223		
Utilities								
Powerline burial 46th str (6th - 9th ave)		300,000		268,849		31,151	90%	Complete
Flouride plan - regulatory		100,000		14,620		85,380	15%	In progress
W								Pending flouride
Water treatment de-gas - regulatory		50,000		-		50,000	0%	plan
Connect well #30 to town distribution		300,000		6,951		293,049	2%	In progress
10th ave sanitary (51st - 52nd str)		1,650,000		949,381		700,619	58%	Complete
54th sanitary sewer (1st - 6th ave)		2,400,000		1,285,903		1,114,097	54%	Complete
Total Utilities	\$	4,800,000	\$	2,525,704	\$	2,274,296		
Recreation and Parks								
Atriculating all season tractor	\$	210,000		183,168		26,832	87%	Delivered
Vision Park		315,000		31,407		283,593	10%	Deferred - 2025
Directional signage (Willmore Park)		7,000		-		7,000	0%	Expected Q4
YCE Multi-Use Facility (2024 start)		80,240,000		2,587,215		77,652,785	3%	In progress
EDLC fire alarm upgrades		180,000		105,459		74,541	59%	Complete
Replacement Unit E114 (ice resurfacer)		180,000		-		180,000	0%	Not delivered
Commercial freezer replacement		7,000				7,000	0%	Deferred
Commercial freezer replacement  Total Recreation and Parks	\$	7,000 <b>81,139,000</b>	\$	2,907,249	\$	7,000 <b>78,231,751</b>	0%	Deferred



# APPENDIX 2 - Operating Budget vs Actual - By Fund Taxation Fund

For the nine month period ending September 30, 2024

		Curre	nt		Prior Year
	2024 Budget	2024 Actual	Variance	Variance	2023 Actual
			Budget	Budget	
	(12 month)	(9 months)	Remaining	Spent	(9 months)
Revenues					
Municipal property taxes	\$ 13,361,207	\$ 13,949,379	\$ (588,172)	104%	\$ 13,633,216
Requistions	4,470,520	3,531,921	938,599	79%	3,569,030
Local improvements	377,807	129,180	248,627	34%	334,999
Grants-in-lieu of property taxes	-	236,752	(236,752)	0%	350,435
Government transfers for operating - YHC	6,103,273	5,832,483	270,790	96%	541,381
Government transfers for operating - provincial	746,926	237,632	509,294	32%	170,936
Government transfers for operating - federal	31,975	3,360	28,615	11%	6,835
User fees and sale of goods	522,600	308,459	214,141	59%	332,602
Government transfers for capital	-	208,178	(208,178)	0%	-
Investment Income	175,000	1,261,246	(1,086,246)	721%	940,195
Penalties	157,500	215,758	(58,258)	137%	-
Fines	980,700	404,388	576,312	41%	511,248
Developer offsite levies	-	815,211	- 815,211	0%	-
Licenses and permits	116,000	98,426	17,574	85%	99,316
Franchise and concession contracts	1,010,000	742,800	267,200	74%	666,384
Rental and leases	593,629	423,017	170,612	71%	478,777
Other revenues	5,000	55,786	(50,786)	1116%	28,311
Gain (loss) on disposal of capital assets	-	-	-	0%	_
Total Revenues	\$ 28,652,137	\$ 28,453,977	\$ 198,160		\$ 21,663,665
Expenditures					
Salaries, wages and benefits	\$ 10,083,698	7,143,892	2,939,806	71%	\$ 6,622,928
Contracted and general services	5,796,457	4,102,960	1,693,497	71%	3,637,168
Materials, goods and utilities	2,659,503	2,390,074	269,429	90%	1,478,182
Cost of Sales	2,039,303	2,390,074	209,429	0%	1,470,102
Transfers to other governments		_	_	0%	62,148
•	22.200	17 /27	4 971	78%	
Interest on long-term debt	22,308	17,437 124,649	4,871		29,825
Principal Debt Payments	165,420	•	40,771	75%	598,500
Bank charges and short term interest	13,000	9,942	3,058	76%	8,369
Purchases from other governments	3,028,000	1,272,577	1,755,423	42%	1,407,506
Asset retirement obligations accretion	4 470 500	-	-	0%	-
Requistions	4,470,520	3,531,921	938,599	79%	3,569,030
Tax Incentive Program	-	-	-	0%	-
Amortization of tangible capital assets				0%	-
Provision for allowances	50,000	95,544		191%	1,125
Transfers to local boards and agencies	378,775	346,500	32,275	91%	344,000
Transfers to individuals and organizations	792,600	770,093	22,507	97%	373,074
Total Expenditures	\$ 27,460,281	\$ 19,805,590	\$ 7,654,691		\$ 18,131,856
Surplus/(Deficit)	\$ 1,191,856	\$ 8,648,387	\$ (7,456,531)		\$ 3,531,809
Other					
Transfers from reserves	1,003,876	-			
Inter-departmental revenues	1,053,815	-			
Inter-departmental expenses	(674,330)	-			
are parameters are parameters					
Transfer to reserve expense	(1,992,441)	-			
· ·	(1,992,441)	- (7,795,937)			



# APPENDIX 3 - Operating Budget vs Actual - By Fund Utilities Fund

For the nine month period ending September 30, 2024

		Current				
	2024 Budget	2024 Actual	Variance Budget	Variance Budget	2023 Actual	
	(12 month)	(9 months)	Remaining	Spent	(9 months)	
Revenues						
Municipal property taxes	-	-	\$ -	0%	\$ -	
Local improvements	188,803	185,442	3,361	98%	185,442	
Grants-in-lieu of property taxes	-	-	-	0%	-	
Government transfers for operating - YHC	40,140	-	40,140	0%	-	
Government transfers for operating - provincial	-		-	0%	-	
Government transfers for operating - federal	-		-	0%	-	
User fees and sale of goods	6,171,297	4,795,922	1,375,375	78%	4,469,910	
Transfer from offsite levies	203,876	-	203,876	0%	-	
Government transfers for capital	-			0%	-	
Other contributions for capital	-		-	0%	-	
Investment income	-		-	0%	-	
Penalties	16,000	12,701	3,299	79%	_	
Fines	-	, -	-	0%	_	
Licenses and permits	_		_	0%	_	
Franchise and concession contracts	_		_	0%	_	
Rental and leases	_		_	0%	_	
Other revenues	_		_	0%	9	
Gain (loss) on disposal of capital assets	_		_	0%	-	
Total Revenues	\$ 6 620 116	\$ 4,994,065	\$ 1 626 051		\$ 4,655,362	
	ψ 0,020,110	Ψ 1,001,000	ψ 1,020,001		ψ -1,000,00 <u>2</u>	
Expenditures	<b>A</b> 4 000 40=		4=0.400	2.42/		
Salaries, wages and benefits	\$ 1,329,127		476,168	64%	799,282	
Contracted and general services	1,753,837	1,577,406	176,431	90%	1,180,322	
Materials, goods and utilities	710,140	883,501	(173,361)		400,083	
Cost of sales	-	-	-	0%	-	
Transfers to other governments	-		-	0%	-	
Interest on long-term debt	286,220	171,762	114,458	60%	152,698	
Principal debt payments	577,858	345,352	232,506	60%	-	
Bank charges and short term interest	-	-	-	0%	-	
Purchases from other governments	-	-	-	0%	-	
Asset retirement obligations accretion	-	-	-	0%	-	
Tax Incentive Program	-	-	-	0%	-	
Amortization of tangible capital assets	-	-	-	0%	-	
Provision for allowances	500	-	500	0%	-	
Transfers to local boards and agencies		-	-	0%	-	
Transfers to individuals and organizations		-	-	0%	13,860	
Total Expenditures	\$ 4,657,682	\$ 3,830,979	\$ 826,703		\$ 2,546,245	
Surplus/(Deficit)	\$ 1,962,434	\$ 1,163,086	\$ 799,348		\$ 2,109,117	
Other						
Transfers from Reserves	-	-	-	0%	-	
Inter-departmental revenues	31,000	-	31,000	0%	-	
Inter-departmental expenses	(410,485)	_	(410,485)	0%	_	
Transfer to reserve expense	(1,961,850)	-	(1,961,850)	0%	_	
Capital expenditures	(.,55.,550)	(2,586,703)	2,586,703	0%	_	
Surplus/(Deficit)	\$ (378.900)	\$ (1,423,617)		- / 0	\$ 2,109,117	
	+ (5.5,550)	, , . , . <del> ,</del>	+ -,,- 10		+ -,·,···	



# APPENDIX 4 - Operating Budget vs Actual - By Fund Land Fund

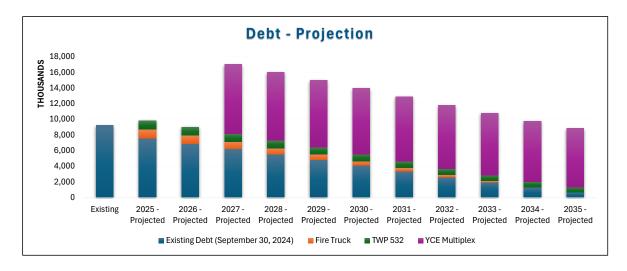
For the nine month period ending September 30, 2024

	Current				Prior Year				
	20:	24 Budget	202	24 Actual	Va	riance	Variance	202	23 Actual
		_			В	udget	Budget		
	(12	2 months)	(9	months)	Ren	naining	Spent	(9	months)
Revenues									
Municipal property taxes	\$	-	\$	-	\$	-	0%	\$	-
Requistions		-		-		-	0%		-
Local improvements		-		-		-	0%		-
Grants-in-lieu of property taxes		-		-		-	0%		-
Government transfers for operating - YHC		-		-		-	0%		-
Government transfers for operating - provincial		-		-		-	0%		-
Government transfers for operating - federal		-		-		-	0%		-
User fees and sale of goods		225,000		-	2	25,000	0%		-
Transfer from offsite levies		-		-		-	0%		-
Government transfers for capital		-		-		-	0%		-
Other contributions for capital		-		-		-	0%		-
Investment Income		3,000		10,274		(7,274)	342%		8,312
Penalties		-				-	0%		-
Fines		-				-	0%		-
Licenses and permits		-				-	0%		-
Franchise and concession contracts		-				-	0%		-
Rental and leases		-				-	0%		-
Other revenues		_				_	0%		_
Gain (loss) on disposal of capital assets		-				_	0%		_
Total Revenues	\$	228,000	\$	10,274	\$ 2	17,726		\$	8,312
Expenditures	•		•	45.040	,	45.040)	00/	•	05.004
Salaries, wages and benefits	\$	-	\$	15,912		15,912)	0%	\$	35,921
Contracted and general services		15,000		-		15,000	0%		-
Materials, goods and utilities		-		-		-	0%		-
Cost of Sales		-		-		-	0%		-
Transfers to other governments		-		-		-	0%		-
Interest on long-term debt		-		-		-	0%		-
Principal Debt Payments		-		-		-	0%		-
Bank charges and short term interest		-		-		-	0%		-
Purchases from other governments		-		-		-	0%		-
Asset retirement obligations accretion		-		-		-	0%		-
Requistions		-		-		-	0%		-
Tax Incentive Program		-		-		-	0%		-
Amortization of tangible capital assets		-		-		-	0%		-
Provision for allowances		-		-		-	0%		-
Transfers to local boards and agencies		-		-		-	0%		-
Transfers to individuals and organizations		-		-		-	0%		-
Total Expenditures	\$	15,000	\$	15,912	\$	(912)		\$	35,921
Surplus/(Deficit)	\$	213,000	\$	(5,638)	\$ 2	18,638		\$	(27,609)
Other									
Transfers from Reserves		-		-		-			-
Inter-departmental revenues		_		-		_			_
Inter-departmental expenses		_		_		_			_
Transfer to reserve expense		(213,000)		-	- 2	13,000			_
Capital expenditures		-		_	_	-			_
Surplus/(Deficit)	\$	-	\$	(5,638)	\$	5,638		\$	(27,609)
	<u> </u>			, , ,	_	,		<u> </u>	· /···/



# APPENDIX 5 Supplement - Debt Existing & Projected Debt Payments

For the years 2024 - 2035



		Year			Amount
Department	Debenture	Borrowed	Term	Rate	Borrowed
32 - Roads	13th Avenue Rebuild	2006	20 Years	4.699%	\$ 415,000
32 - Roads	Imperial Oil Service Road	2005	20 Years	4.254%	\$ 300,000
32 - Roads	Motco Road	2005	20 Years	4.569%	\$ 1,188,500
32 - Roads	63rd Street Road Rebuild	2008	20 years	4.551%	\$ 860,514
41 - Water	Highway Watermain	2007	25 years	4.890%	\$ 2,439,666
42 - Sewer	Wastewater Treatment Plant	2016	20 years	3.058%	\$10,324,990

